



# DISTRICT TIDES

*Published in the interest of the people of the Norfolk District, U.S. Army Corps of Engineers*

Vol. 19, No.2

Summer 2005

## Coast Guard repeatedly rescues Corps for training purposes

By Megan Nelson

It's not unusual to see Norfolk District's ACOE vessel MOBJACK being rescued by the Coast Guard. It's not that the MOBJACK is in trouble; it's that they are committed to providing a training platform to Coast Guard Station Portsmouth.

On April 6, the captain and crew of the MOBJACK were recognized for their support of Coast Guard Station Portsmouth's ongoing Homeland Security efforts.

Since June 2001, MOBJACK Captain Norman Harris and crew member Paul Salib have provided hundreds of hours of assistance to the crews of Coast

Guard Station Portsmouth in their training to respond to critical incidents where they are called upon to tow a vessel that has become disabled.

Coast Guard Station Portsmouth is tasked with many missions and is constantly training to respond. Although the station frequently tows its own boats for training, locating a heavier vessel near the boat's maximum tow capacity is often challenging. The weight of the MOBJACK is ideal to provide this type of training.

The captain and crew of the MOBJACK recognized the Coast Guard's need and offered assistance. The Officer in Charge of the station felt the experience was so valuable that

he now requires that his crews experience this type of training before they are certified.

Captain Harris said, "Being out on the water is hazardous at its best. Training in a controlled environment allows them to learn and make corrections. This is when to make mistakes and learn from them."



Coast Guard tows a "disabled" MOBJACK outside Norfolk District as part of a training mission. (Photo by Steve Baum)

The MOBJACK crew has seen new Coast Guard crewmembers learn valuable lessons over the years. One lesson frequently learned is that MOBJACK's weight will keep moving for a significant distance, even when the towing vessel has stopped.

According to Coast Guard officials, thanks to the MOBJACK, crews gain valuable hands-on experience. Coast Guard Master Chief Boatswains

Mate Mark Rieger said, "By providing MOBJACK as a training platform, they have ensured that dozens of rescue crews have hands-on experience and acquire the specific skills needed to tow a vessel of that weight and size. This training is all the more critical because the station is only rarely called upon to assist large vessels, and the time that the crew responds may be the first time they have had to use their skills. Without the time and assistance of the captain and crew of MOBJACK, the rescue crews would go out there with little practical experience towing heavier vessels."

See Coast Guard, Page 3

### **Also in this issue...**

*Strategic Communications planning-p. 4*

*Engineer's Day highlights and photos-p.5*

*E-mail etiquette-p. 7*

*Around the District-p. 8*



## Commander's Corner

*Col. Yvonne J. Prettyman-Beck*

### Vision for the future

Engineer's Day...what a Hooah Day at Great Bridge! I sincerely enjoyed sharing some fun time with you and our retiree-extended family.

The days are hotter and longer now that summer is upon us and I am sure many of you are enjoying well-deserved vacations to the beach and to other summer favorite locations. Please keep in mind that summer does not only imply 'fun in the sun', but for our region it is also the start of hurricane season, which began on June 1<sup>st</sup>. Experts predict that this season will be as active as or even more active than 2004. Hurricane Dennis has already proven this, and other storms are already building strength in line behind Dennis. Last year's hurricane season provided a reminder that proper planning and preparation make a difference. I encourage you to use the next few weeks to review your own personal and family preparedness plan, along with the District's revised Hurricane Emergency Plan available on our website.

By now all District employees should have a personal copy of the new USACE Strategic Directions brochure as well as the "Just do it!" cards. Lt.Gen. Strock's new vision for the

Corps is: "The USACE - One Team: Relevant, Ready, Responsive, and Reliable, proudly serving the Armed Forces and the Nation now and in the future." The Chief's intent acknowledges that our relatively recent organizational changes are moving us in the right direction, but we must maintain our flexibility and our preparedness by doing the right things right, in order to quickly adapt to future unforeseen changes. The USACE Strategic Directions Campaign Plan, along with the Chief's Strategic Directions Video, are also available on our website under HOT TOPICS. Please take time to read and view—it's important!

As always, I ask you to keep our teammates deployed away from the District in your thoughts and prayers. Maj. Chris Riemer, Nandy Perillo and Sherri Jeffries are all in Afghanistan and expected to return home between July and September. I would also like to extend thanks to Steve Powell and Walter Trinkala who mobilized for Hurricane Dennis. The storm wasn't as bad as expected and we hope to have them home soon.

As we approach another fiscal year end, I would like to thank you in advance for the hard work and commitment you put into making our end-of-year actions highly successful—not only for us, but more importantly our customers. I remain honored and extremely proud to be a part of this outstanding TEAM!

HOOAH!!!

Essayons!

*Col. Yvonne J. Prettyman-Beck*



Col. Prettyman-Beck gives Brig. Gen. Bo Temple a farewell gift on behalf of Norfolk District during his last town hall.



**NAD Change of Command**

**Brig. Gen. William T. Grisoli will assume command of the North Atlantic Division at 10:00a.m., 1 August.**

# Coast Guard trains with the MOBJACK

Continued from Page 1

The MOBJACK was built in 1951 and was acquired by loan agreement from U.S. Army Aviation and Materiel Command on June 24, 1963. The MOBJACK's mission is the collection and removal of floating debris in Hampton Roads as well as coordination with the U.S. Coast Guard, Department of Justice and other federal and state agencies, to conduct a program for the prevention, detection and prosecution of the deposit of waste, refuse and other injurious materials into navigable waters.



Coast Guard training to tow a large vessel that has become disabled. (Photo by Steve Baum)

Due to Corps budget cuts, the MOBJACK could go into retirement as early as next fiscal year. The USACOE Vessel HARRELL, a much lighter ship, will become the primary vessel for debris removal and Coast Guard training missions. As for now, Harris and Salib as well as back-up crew members Claude "Stan" Caldwell, Rick Bruton, Dennis Barnes and Glen Boykin continue to assist the Coast Guard in their ongoing training efforts while carrying out the MOBJACK's main mission of keeping the channels free of navigational hazards.

## Norfolk District celebrates Asian/Pacific culture

By Megan Nelson

In May, Norfolk District celebrated Asian/Pacific American Heritage Month with demonstrations, speakers and a sampling of cultural fare.

Kuntaw Martial Arts, from the Hampton Roads office of Kuntaw Kali Martial Arts, amazed District employees with their demonstration of different martial arts sparring moves.

Later in the month, the Honorable Tina E. Sinnen, Circuit Court Clerk for Virginia Beach, spoke to the District about her experiences growing up as an Asian/Pacific American. Sinnen also shared the obstacles she faced during the political race to become Circuit Court Clerk because of her heritage and gender.



Kuntaw Martial Arts group, Hampton Roads office of Kuntaw Kali Martial Arts. (Photo by Megan Nelson)

Norfolk District Commander, Col. Yvonne J. Prettyman-Beck, presented Sinnen with a Corps coin on behalf of the District.

Following her presentation, District employees enjoyed a sampling of Asian/Pacific cuisine.



Col. Prettyman-Beck, Honorable Tina Sinnen, Maruja Pabalan of Resource Management and Lt. Col. David L. Pedersen during Asian/Pacific American Heritage festivities. (Photo by Megan Nelson)



U.S. Secretary of Transportation Norman Maneta, Maruja Pabalan of Resource Management and Zennie Zuhlmann, U.S. Postal Service, at the Federal Asian Pacific American Council conference in Washington, D.C. (Photo courtesy of Maru Pablan)

# The buzz on communications planning

By Megan Nelson

The mosquitoes have started flying and the Churchland residents are all a buzz about the Corps' mosquito control efforts but this year the District's ready for all that "buzz". Like with many sensitive projects, formulating a strategic communications plan was essential in keeping citizens informed about how the Corps is working to control the problem.

A strategic communications plan takes a proactive approach to public affairs planning. It involves identifying key publics, selecting appropriate strategies to reach those publics and implementing and evaluating those strategies to determine how effective they are.

The steps taken in formulating the Mosquito Communications Plan can be applied to almost any project to formulate an effective plan for communication.

When designing the Mosquito Communications Plan, the team first identified the key public or target audience. Residents of Churchland were identified as the key audience. While it was important to reach all residents of Churchland, it was obvious to the team that it should be further defined to include a specific segment of that population. The residents of Churchland were narrowed to community members within 1.5 miles of Craney Island. This segment would be most affected by the mosquitoes and therefore needed the most communication.

After identifying key publics, the next step for the team was to come up with appropriate strategies to reach the publics. They came up with many ideas, including sending a letter to each citizen within 1.5 miles, printing a summer newsletter with an update on mosquito control efforts, sending press releases, attending civic meetings and putting together an extensive website.



Just prior to the start of mosquito season, a two-page letter was drafted and sent to each resident updating them on the status of promises made last season, what the Corps plans to do this summer to control the mosquito population, and how to access the new website. The letter went out a week before the Churchland civic meeting urging residents to attend if they had any further questions.

Project Manager Keith Lockwood prepared a presentation for the Churchland Civic League meeting outlining the Corps control plan and further explaining its new website. The website includes everything about the control plan from the abatement methods being used to photos of source reduction to an interactive map with current mosquito counts. This presentation was key in reaching and keeping residents and city officials informed of the Corps' efforts.

Throughout the summer the team plans to continue following up with citizens through the use of a summer newsletter, attending upcoming civic meetings, and alerting the media through news releases of future sprayings and other relevant events affecting residents.

Although the mosquito season is just getting started, the team is already seeing signs of a successful communications plan. Lockwood asserted, "The main difference between this season and last season is that we are focusing on being proactive, rather than reactive. Along with communicating with citizens, we have developed a strong partnership with the U.S. Navy and the city of Portsmouth to control mosquitoes on our respective properties through communication and coordination."

With a little bit of communications planning in the beginning, this proactive approach can be tailored to any project to reduce the need for "damage control" and increase project awareness and support.

## A look at the Federally Employed Women's Program

By Megan Nelson

From coordinating the District's health fair and aiding the battered women's shelter to lobbying Congress and planning seminars, Federally Employed Women (FEW) is a multi-faceted organization.

Norfolk District's chapter of FEW meets the second Tuesday of every month and is open to any member of the District, including men. Each month, diverse speakers talk about issues facing women today, both in and outside the workplace. In the past, speaker topics have included interviewing strategies and resume workshops; ways to help the elderly to safely become

independent in their own homes; and a historical account of the life of La Salle C. Pickett, a federally employed woman as well as the wife of Confederate General George E. Pickett.

Not only does the organization bring speakers into the District, but they have sponsored many District-wide events. They are active in Women's History Month activities, as well as putting on voter registration drives.

Recently, FEW coordinated the District's health fair. Barbara Gates from Planning remarked, "Eating right and exercising is very important for a healthy body...and the fair was very informative about other ways to stay healthy. I especially

See FEW, Page 5

# Federally Employed Women's Program

## Continued from Page 4

enjoyed talking with the chiropractor." FEW hopes to turn this into an annual event.

Another project FEW is proud to be a part of is their pin fundraising sales. They sell pins from Designs by Lucinda and donate the proceeds to the Help and Emergency Response (H.E.R.) shelter. They also maintain a drop-off for donations of clothing, toiletries and small household goods that they take to the women staying in the shelter who have most likely left home without any of their belongings.

FEW also supports the Women of Hope Project, an organization building hope villages in Afghanistan. Hope Villages are designed to give women and their children a safe and secure environment to live and work.

FEW is a private, non-profit organization founded in 1969 after Executive Order 11375 was issued adding sex-

discrimination to the list of prohibited discrimination within the federal government. Although this was an important milestone, several women were concerned that the Civil Service Commission and individual agencies may not put forth the vigorous effort necessary to ensure compliance. Early organizers were aware that, although the Federal Women's Program had been established, it could be dismantled by the government. This prompted the move to becoming a private organization, establishing the FEW we know today.

As a private organization, FEW works as a constructive pressure group to improve the status of women employed by the federal government. FEW strive to improve the status of women through diversity and legislative programs as well as an extensive training program. A large part of their training effort is their National Training Program (NTP). Conducted annually in July, this year's training is scheduled for July 18-22, in Reno, Nev. FEW's premiere training event, NTP offers a multitude of training topics ranging from skill building and career development to leadership training.

# Engineer Day a day of fun

## By Megan Nelson

Norfolk District could not have asked for a better weather day for its Engineer Day 2005 celebration, held at the Great Bridge Reservation. The sun shone brightly, accompanied by a gentle breeze off the Atlantic Intracoastal Waterway.

The day started off with old friends reuniting at the retiree's breakfast and moved right into the many activities planned by the District Welfare Council. The kids enjoyed face-painting, dodge ball and a water balloon toss, while the adults played volleyball and horseshoes.

Congratulations to the winning volleyball team — Kelli Jackson,

Denise Huffstickler, Parchelle Lillard, Greg Michael, Dan Reisig and Carlos Quinones. The champions of horseshoes were John Regan and Chris Archuleta.



Col. Prettyman-Beck and Norfolk retirees catch up on District old times before Engineer Day (Photo by Megan Nelson)

First up in the dunk tank was Bill Robson, chief of the Business Resource Division. The first five balls were auctioned off for \$35; however, Bill stayed dry. It took Al Gates' accurate fastball to plunge Bill into the chilly, tinted canal water.

Bill Sorrentino, chief of Technical Services Division and David Knepper, Regulatory Branch, followed Bill Robson into the cold water.

See Engineers Day, Page 6

# Engineer Day 2005

Continued from Page 5



Lois Wilkins, Bill Robson, and Linda Bohon take a moment to sit and relax before the festivities.



The championship volleyball game.



The face painter decorated the kids' faces for Engineer Day.



Down Bill goes into the water after Al's accurate fast pitch.



Al Gates gets ready to dunk Bill Robson in the tank.

Photos By Megan Nelson

## Safety Corner from Oscar Harts

### Vacation Safety

So you have waited and waited for this special time of year; vacation time! Even though you are anxious to get started, take the time to pack **Safety** along with your clothes, food and maps. The following are a few tips for helping you plan a safe road trip:

- Timing is everything. Build plenty of break time into your schedule. Plan to take a short stretch break at least once every hour or two.

- As you drive, do not stare at any area or object. Get the "big picture" of your surroundings. Change your area of focus often to help avoid tiredness.

- Keep an eye on your driving neighbors because they may not be as prepared for travel as you are. Always expect the unexpected from other drivers.

- If you have kids, plan to take along some fun, easy games for them to play to keep them occupied. Also, pack a dispenser of pre-moistened wipes for quick cleanups.

- Change your sitting position often to avoid fatigue. If driving, do not recline your seat because this could cause you to feel too relaxed.

- Do not exceed the speed limit. Arriving late but alive is preferable to not arriving at all because you were involved in an accident. The speed limit is based on normal driving conditions. Take into account the weather and road conditions when setting your travel speed.

- Drive with your headlights on. Even in the daylight your headlights help you be more visible to other drivers.

Make the best of your drive. It is a major part of your vacation time, so enjoy the scenes and areas through which you are traveling. Safety has no quitting time and should be part of everything we do, especially our vacation time.

- Information courtesy of NAS Jacksonville

# Are you sending the electronic message you want?

By **Melanie Reeder, Seattle District**

Electronic mail, universally referred to as email, has become an integral part of our lives, both in the workplace and at home. Email, because of its speed, ease of use, and broadcasting ability is very different from paper-based communication and requires users to take these differences into consideration when preparing and responding to email correspondence.

Writing effective emails is an acquired skill that most of us take for granted and we should not. Most communication is far too important to take the chance of miscommunication when, with a bit more thought, and the application of a few guidelines, we can successfully make our messages hit their target clearly and accurately. Below is a list of strategies to assist in the most effective email communication:

**Think before you write.** Just because you can send information faster than ever before, it doesn't mean that you should send it. Analyze your intended recipients to make certain that you are sending a message that will be both clear and useful.

**Be concise and to the point.** Do not make an e-mail longer than it needs to be. Remember that reading an e-mail is harder than reading printed communications and a long e-mail can be very discouraging to read.

**Use a meaningful subject line.** Try to use a subject that is meaningful to the recipient as well as yourself.

**Use proper spelling, grammar and punctuation.** This is important because improper spelling, grammar and punctuation can be a distraction and make a bad impression.

**Answer swiftly.** People send an e-mail because they normally expect a quick response. A good rule of thumb is to reply within at least 24 hours. If the email is complicated, just send an email back saying that you have received it and that you will get back to them.

**Do not attach unnecessary files.** By sending large attachments you can annoy recipients and even bog down their e-mail system. Whenever possible try to compress attachments and only send attachments when they are productive.

**Do not write in CAPITALS.** IF YOU WRITE IN CAPITALS IT SEEMS AS IF YOU ARE SHOUTING. This can be highly annoying and might trigger an unwanted response in the form of a flame mail.

**Never reply when angry.** Whether in person or electronically, dealing with anger and frustration is a challenge to effective communication. If you are angry about the email you are replying to, give yourself time to cool off before

answering. Also, consider whether it may be best to approach the individual in person rather than by email. If you do choose email, read through the draft several times and follow the rules outlined above for composing effective emails.

**Proofread the email before you send it.** A lot of people don't bother to read an email before they send it out and miss simple spelling and grammatical errors. Also, reading your email through the eyes of the recipient will help you send a more effective message and avoid misunderstandings and inappropriate comments.

**Do not overuse Reply to All.** Only use Reply to All if you really need your message to be seen by each person who received the original message.

**Do not copy a message or attachment without permission.** Do not copy a message or attachment belonging to another user without permission of the originator.

Even though email is convenient, fast, and productive, there are instances when you should not write an email. The following are times when email is inappropriate or when it may be best to use a means other than electronic to convey your intended message:

**Detailed instructions are sometimes better communicated in person.** When you are going to give a detailed set of instructions they are often more easily understood through a demonstration or aid such as a map or through participation.

**Do not use email to discuss confidential information.** Sending an email is like sending a postcard. If you don't want your email to be displayed on a bulletin board, don't send it. Any message you send could be saved or forwarded by its recipient. You have no control over where it goes.

**Don't send or forward emails containing libelous, defamatory, offensive, racist or obscene remarks.** Never make any libelous, sexist or racially discriminating comments in emails, even if they are meant to be a joke.

**Don't attempt to "discipline" your readers.** It's unprofessional to lose control in person—to do so in writing usually just makes the situation worse.

**Don't send destructive emails that disrupt the work or home environment; they only make matters worse.** Don't be sarcastic, abrupt or rude in emails - it can be very harmful and hurtful.

When used appropriately, with careful thought and skill, electronic mail is an incredibly valuable tool. But when used inappropriately or carelessly it can undermine effective communication. So, next time you sit down at the key board, think before you write, compose your message carefully, and proofread before sending.



# Regional teams fortify our future

*In the last issue of Tides an excerpt was featured from the first installment of the NAD Commander's series on regionalization. In this second installment, Norfolk District's use of regionalization in the cleanup of the Former Nansmond Ordnance Depot is highlighted:*

The North Atlantic Division performs environmental clean up projects under the Formerly Used Defense Sites (FUDS) program that cleans up properties formerly owned, leased, possessed, or used by the military services.

One of these projects is the Norfolk District's Former Nansmond Ordnance Depot (FNOD) in Suffolk, Virginia. In 1987, crystalline TNT was found at FNOD. The site would later be added to the National Priorities list of contaminated sites. The Corps is performing this estimated \$125.5 million clean up.

The project delivery team includes NAD's Norfolk District, Baltimore District and the customer, the U.S. Army.

## Corps benefits

"There are many benefits of a joint district team. The broader team brings subject matter experts with past experience and

establishes personal relationships together to deal with regulatory questions and challenges, as well as differing perspectives and a greater selection of alternatives when looking for options, said George Mears, Acting Project Manager.

## Customer benefits

"I believe that the success of the FNOD team has been the vision of all the participants to essentially act as one, integrated team," said Rob Thomson, RPM for the Environmental Protection Agency.

He added, "The ultimate benefits of a well run project extend to the customer. At FNOD, decisions are being reached and work completed sooner than would otherwise be possible by using the broader team experience and expertise and avoiding many of the pitfalls prevalent in any complex project."

*To read about other Corps projects benefitting from regionalization, visit <http://www.nao.usace.army.mil/Documents/NAD%20Reg%20Team%20Article.doc>*



## Congratulations Barbara!

Barbara E. Gates, Office Automation Clerk for Planning and Policy Branch, received an award in Richmond on April 20 for placing on the second team in the Academic All-American Team competition for the Commonwealth of Virginia. The Academic All-American Team for Community, Technical and Junior College students is a national competition sponsored by *USA Today*.

On May 21, Barbara received her Associate's degree in Business Administration from ECPI College of Technology in Virginia Beach. She graduated with a grade point average of 3.65 and is also a member of Phi Theta Kappa, the international honor society for two-year colleges.

## Col. Prettyman-Beck named Port Champion

At the 85<sup>th</sup> Annual Maritime Banquet, the Hampton Roads Maritime Association presented our own District Engineer, Col. Yvonne J. Prettyman-Beck, with their Port Champion award. More than 700 members of Virginia's maritime community attended this signature event.

Col. Prettyman-Beck is the sixth recipient of the award which recognizes military and agency leaders and local and state elected officials, who have championed the cause of the Port of Hampton Roads.

## Regulator of the Year

Steve Martin was selected as the 2005 USACE Regulator of the Year. Steve's talents and accomplishments have been recognized locally and regionally for years and he has contributed significantly to the development of the Interagency Mitigation Action Plan.

## Interior Designer and Architect of the Year

Jerry Taylor was chosen as the USACE 2005 Interior Designer of the Year. Terry Deglandon received the same honor for 2005 Architect of the Year. They will each be recognized

See Around the District, Page 9

# Around the District

Continued from Page 8

with a plaque from the Chief of Engineers at the Senior Leaders Conference Banquet in Dallas, Texas, this August.

Along with the honor comes responsibility: Jerry and Terry will serve on the Architectural Community of Practice Advisory Council for two years. Jerry and Terry stated that, while they are both proud to receive these awards, they recognize it is the outstanding Norfolk District Team that makes this individual recognition possible.

## Locke L. Mouton award for Excellence in Public Relations

Diana Bailey and Nancy Allen, Public Affairs, Brian Rheinart, PM, Amy Clipston, Planning, and Chris Augsburger from Baltimore District won the Locke L. Mouton award in the Media Relations category for the media strategy that led to widespread national coverage of the Embrey Dam Breaching on the Rappahannock River.

## Relay for Life exceeds fundraising goal

Congratulations to the Corps Careers for a Cure team for their participation in the Relay for Life. The team raised \$4,161, exceeding their goal of \$4,000. The team expressed thanks to all who were able to support this effort.

## Principles and Practice of Engineering License

Congratulations to Hoang Nguyen, mechanical engineer, on passing the Principles and Practice of Engineering (PE) registration exam. In order to receive a PE license, most state boards require graduation from a four-year engineering program accredited by the Accreditation Board for Engineering and Technology, Inc; passing the Fundamentals of Engineering exam; completion of four years of acceptable engineering experience; and passing the Principles and Practice of Engineering examination (PE).

## Speaker's Bureau

**Todd Miller**, Environmental Scientist with the Richmond Field office, gave a presentation to Bailey Bridge Middle School students at Pocahontas State Park. The presentation focused on the importance of waterways and wetlands.

**Jeanne Richardson**, Environmental Scientist with the Richmond Field Office, made a presentation at the Greater Oxford Civic Association Annual Meeting in Richmond, about the Corps' role in assisting residents in dealing with significant erosion and flooding problems as a result of Tropical Storm

Gaston. On another occasion she spoke at the 2005 Governor's Conference on Greenways, Blueways and Trails regarding the application of the regulatory process during the design phase of trail construction.

**Jeanne Richardson and Todd Miller**, Environmental Scientists with the Richmond Field Office, gave a brief discussion to a Boy Scout Troop at Bethia Methodist Church about Section 10 of the Rivers and Harbors Act and Section 404 of the Clean Water Act. They also talked about the importance of waterways and wetlands and how they affect our daily lives.

### Are you ready for Hurricane Season?

- Know the hurricane risks in your area, i.e., potential flood zone.
- Develop a family hurricane action plan
- Learn safe inland routes.
- Frequently listen to radio and TV for official bulletins on storm's progress.
- Complete preparation activities, such as putting up storm shutters and storing loose objects.
- Notify family members of evacuation plan.
- Take family and pets to a safe area before you are cut off by flood water.

For more information on developing a Family Hurricane Action Plan and other hurricane preparation tips, go to <http://www.nws.noaa.gov/om/hurricane/index.shtml>

Check out the next issue of *Tides* to read about the Hainerberg Germany Family Housing Whole Neighborhood Revitalization Project!

*District Tides* is an unofficial publication authorized under the provisions of Army Regulation 360-81. It is published periodically for the U.S. Army Corps of Engineers, Norfolk District. Editorial views and opinions expressed are not necessarily those of the Corps of Engineers or the Department of the Army.

Inquiries, comments and submissions can be forwarded by e-mail to [nancy.e.allen@usace.army.mil](mailto:nancy.e.allen@usace.army.mil)

**District Engineer:** Col. Yvonne J. Prettyman-Beck

**District Public Affairs Officer:** Diana L. Bailey

**Managing Editor:** Gerald W. Rogers

**Editor:** Nancy E. Allen

**Staff Writer:** Megan E. Nelson